

**Jay Parsons**  
Farm and Ranch  
Management Specialist  
Department of Agricultural Economics  
University of Nebraska-Lincoln



# Risk Scenario Planning

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# Risk Scenario Planning Tool

- The Risk Scenario Planning tool was developed to help producers play the “what-if” game while analyzing possible changes.
- The tool uses a partial budget approach with added uncertainties.



## Risk Scenario Planning

Version 1.11

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By:  
John P. Hewlett, University of Wyoming  
Dr. Jay Parsons, University of Nebraska-Lincoln



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*Institute of Agriculture and Natural Resources*



# Partial Budget

A partial budget is a simple financial tool used to analyze simple changes to your operation.

## Positive Effects

Added Returns

Reduced Costs

## Negative Effects

Added Costs

Reduced Returns

*The Risk Scenario Planning tool incorporates the ability to define some of the input values as uncertain numbers creating a more thorough understanding of possible outcomes if the change is implemented.*




# Scenario Case #1: Cattle Change

- Suppose you have a 350 head cow-calf enterprise.
- Each year you replace 15% of your cows with 52 head of bred replacement heifers you develop from your own herd.
- Each year you have been holding back 58 heifer calves from your calf crop to develop with the expectation that 6 will not get bred.
- Contemplated Change
  - What if you raised 100 head of replacement heifers each year, kept 52 head for your own herd and sold the rest of the bred heifers to select producers as a bred heifer enterprise?



# Scenario Case #1: Cattle Change

|  |          |             |              | Raising Bred Heifers to Sell             |              |           |              |
|---|----------|-------------|--------------|--|--------------|-----------|--------------|
| Partial Budget For:   |          |             |              |  |              |           |              |
| Positive Effects  |          |             |              | Negative Effects                         |              |           |              |
| Added Returns   | Quantity | Value       | Total        | Added Costs                              | Quantity     | Value     |              |
| Bred Heifers (head)   | 38       | \$ 1,500.00 | \$ 57,000.00 | Additional Pasture (42 hd x 5 AUMs)      | 210          | \$ 50.00  | \$ 10,500.00 |
| 4 additional open heifers (900 lbs.)  | 36       | \$ 150.00   | \$ 5,400.00  | Hay (42 hd x 0.6 tons)                   | 25.2         | \$ 180.00 | \$ 4,536.00  |
|   |          |             | \$ -         | Corn Stalks (42 hd x 120 days)           | 5040         | \$ 0.50   | \$ 2,520.00  |
|   |          |             | \$ -         | Wet Distiller's Grain (42 hd x 0.5 tons) | 21           | \$ 100.00 | \$ 2,100.00  |
|   |          |             | \$ -         | Salt and Mineral (42 hd x 80 lbs.)       | 3360         | \$ 0.48   | \$ 1,612.80  |
|   |          |             | \$ -         | Breeding Costs (per head)                | 42           | \$ 40.00  | \$ 1,680.00  |
|   |          |             | \$ -         | Vet & Medicine (per head)                | 42           | \$ 10.00  | \$ 420.00    |
|   |          |             | \$ -         | Fuel, Supplies, Repairs, etc. (per head) | 42           | \$ 15.00  | \$ 630.00    |
|   |          |             | \$ -         | Additional Interest                      | \$ 39,690.00 | \$ 0.06   | \$ 2,381.40  |
|   |          |             | \$ -         |  |              |           | \$ -         |
|   |          |             | \$ -         |  |              |           | \$ -         |
|   |          |             | \$ -         |  |              |           | \$ -         |
|   |          |             | \$ -         |  |              |           | \$ -         |
|   |          |             | \$ -         |  |              |           | \$ -         |
| Total Added Returns   |          |             | \$ 62,400.00 | Total Added Costs                        |              |           | \$ 26,380.20 |
| Reduced Costs   | Quantity | Value       |              | Reduced Returns                          | Quantity     | Value     |              |
|   |          |             | \$ -         | 42 Heifer Calves @ 525 pounds (cwt.)     | 220.5        | \$ 180.00 | \$ 39,690.00 |
|   |          |             | \$ -         |  |              |           | \$ -         |
|   |          |             | \$ -         |  |              |           | \$ -         |
|   |          |             | \$ -         |  |              |           | \$ -         |
|   |          |             | \$ -         |  |              |           | \$ -         |
|   |          |             | \$ -         |  |              |           | \$ -         |
| Total Reduced Costs   |          |             | \$ -         | Total Reduced Returns                    |              |           | \$ 39,690.00 |

## Total Positive Effects

(Added Returns + Reduced Costs)

\$ 62,400.00

## Total Negative Effects

(Added Costs + Reduced Returns)

\$ 66,070.20

Net Benefit of: Raising Bred Heifers to Sell

\$ (3,670.20)



# Scenario Case #1: Cattle Change

The Risk Scenario Planning tool allows you to make up to two values in your partial budget uncertain and analyzes the results.

| Risk Scenarios              |      |
|-----------------------------|------|
| Uncertain Value 1           |      |
| Description                 | Cell |
| Bred Heifers (head)         | D6   |
| Current Value (Most Likely) | 1500 |
| Minimum Value               | 1200 |
| Maximum Value               | 1800 |

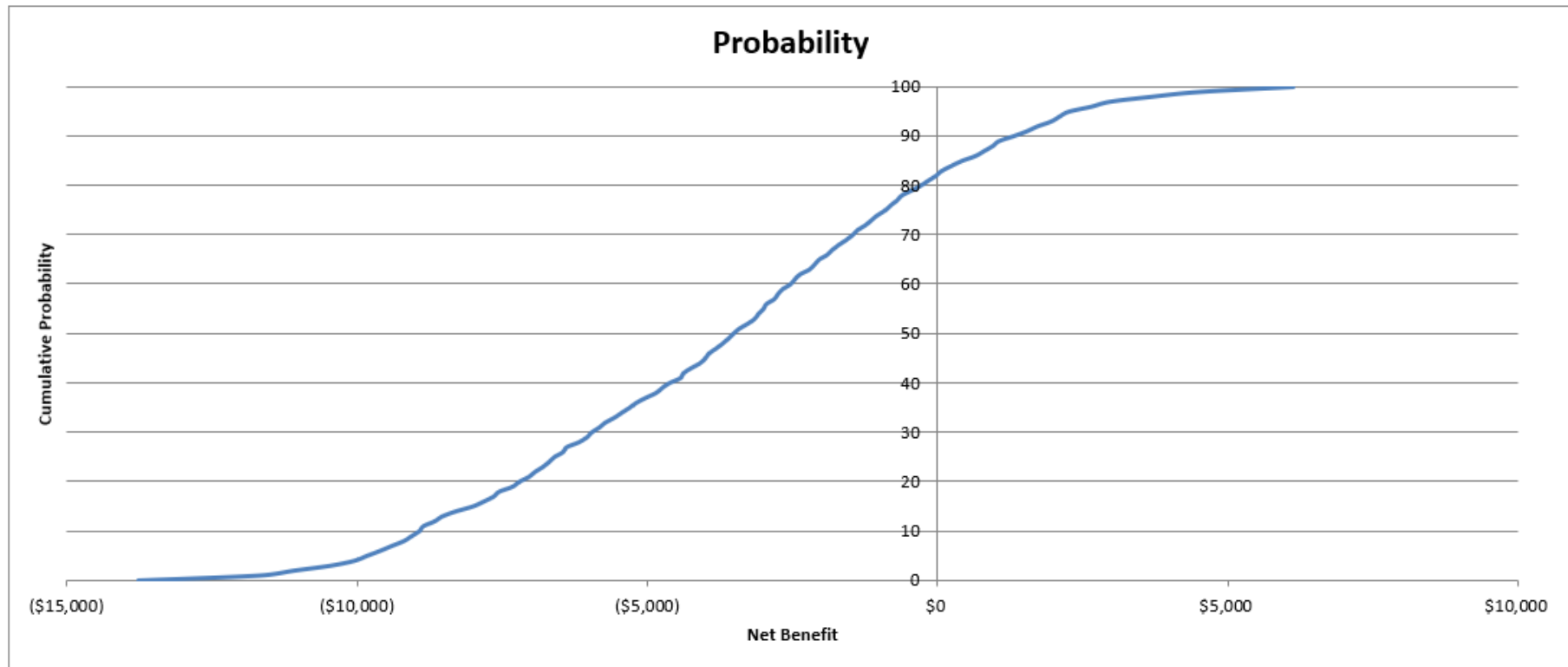
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- Suppose you feel the value of your bred heifers could be as high as \$1,800 per head or as low as \$1,200 per head.



# Scenario Case #1: Cattle Change

The value of your bred heifers range from a high of \$1,800 per head to a low of \$1,200 per head.



# Scenario Case #1: Cattle Change

The Risk Scenario Planning tool allows you to make up to two values in your partial budget uncertain and analyzes the results.

| Uncertain Value 2           |      | <input checked="" type="checkbox"/> Include |
|-----------------------------|------|---|
| Description                 | Cell |   |
| Hay price per ton           | H7   |   |
| Current Value (Most Likely) | 180  |   |
| Minimum Value               | 120  |   |
| Maximum Value               | 220  |   |

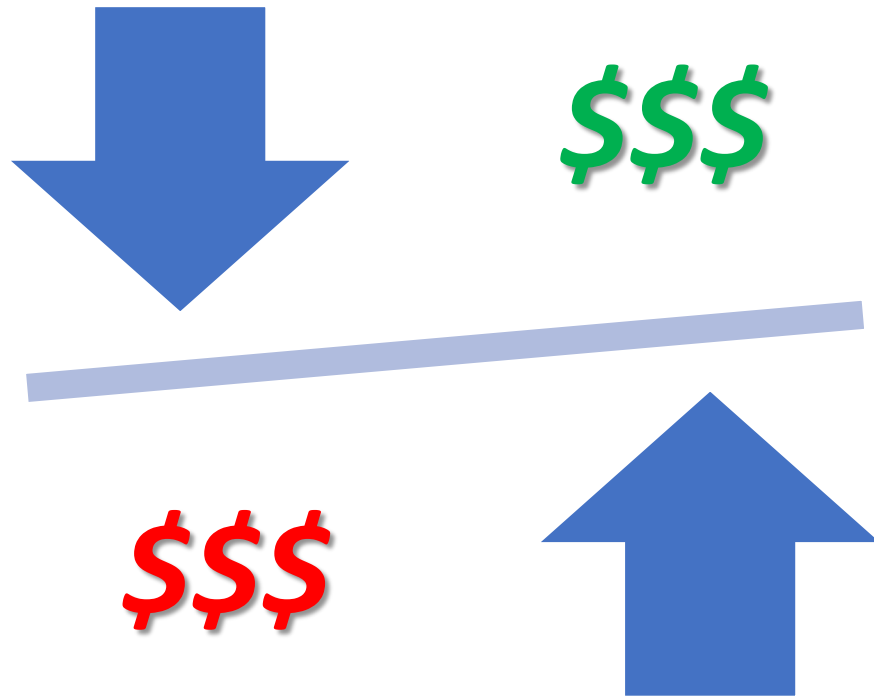
- Suppose you feel the value of hay could be as high as \$220 per ton or as low as \$120 per ton.





# Scenario Case #1: Cattle Change

*Can we depict high cattle price scenarios and low-cattle price scenarios on one graph and learn something?*




## Scenario Case #2: Crop Change

- Suppose you run an irrigated crop farm.
- Your current rotation of crops consists of 100 acres of alfalfa hay, 100 acres of sugar beets, 75 acres of dry beans, and 125 acres of corn.
- You have become concerned about the recent slide in corn prices in light of the current high cost of inputs.
- Contemplated Change
  - What if you switched 50 acres of corn production into dry bean production?



# Scenario Case #2: Crop Change

|  <b>Partial Budget For:</b> |          |           |              | Replace Corn with more Dry Beans |          |           |              |
|--|----------|-----------|--------------|----------------------------------|----------|-----------|--------------|
| Positive Effects   |          |           |              | Negative Effects                 |          |           |              |
| Added Returns  | Quantity | Value     | Total        | Added Costs                      | Quantity | Value     |              |
| Dry Bean Sales (20 cwt/acre)   | 1000     | \$ 42.00  | \$ 42,000.00 | Dry Bean Cost per acre           | 50       | \$ 438.86 | \$ 21,943.00 |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
| Total Added Returns  |          |           | \$ 42,000.00 | Total Added Costs                |          |           | \$ 21,943.00 |
| Reduced Costs  | Quantity | Value     |              | Reduced Returns                  | Quantity | Value     |              |
| Corn Cost per acre   | 50       | \$ 625.00 | \$ 31,250.00 | Corn grain sales (180 bu./acre)  | 9000     | \$ 5.50   | \$ 49,500.00 |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
|  |          |           | \$ -         |                                  |          |           | \$ -         |
| Total Reduced Costs  |          |           | \$ 31,250.00 | Total Reduced Returns            |          |           | \$ 49,500.00 |

## Total Positive Effects

(Added Returns + Reduced Costs)

\$ 73,250.00

## Total Negative Effects

(Added Costs + Reduced Returns)

\$ 71,443.00

Net Benefit of: Replace Corn with more Dry Beans

\$ 1,807.00



## Scenario Case #2: Crop Change

The Risk Scenario Planning tool allows you to make up to two values in your partial budget uncertain and analyzes the results.

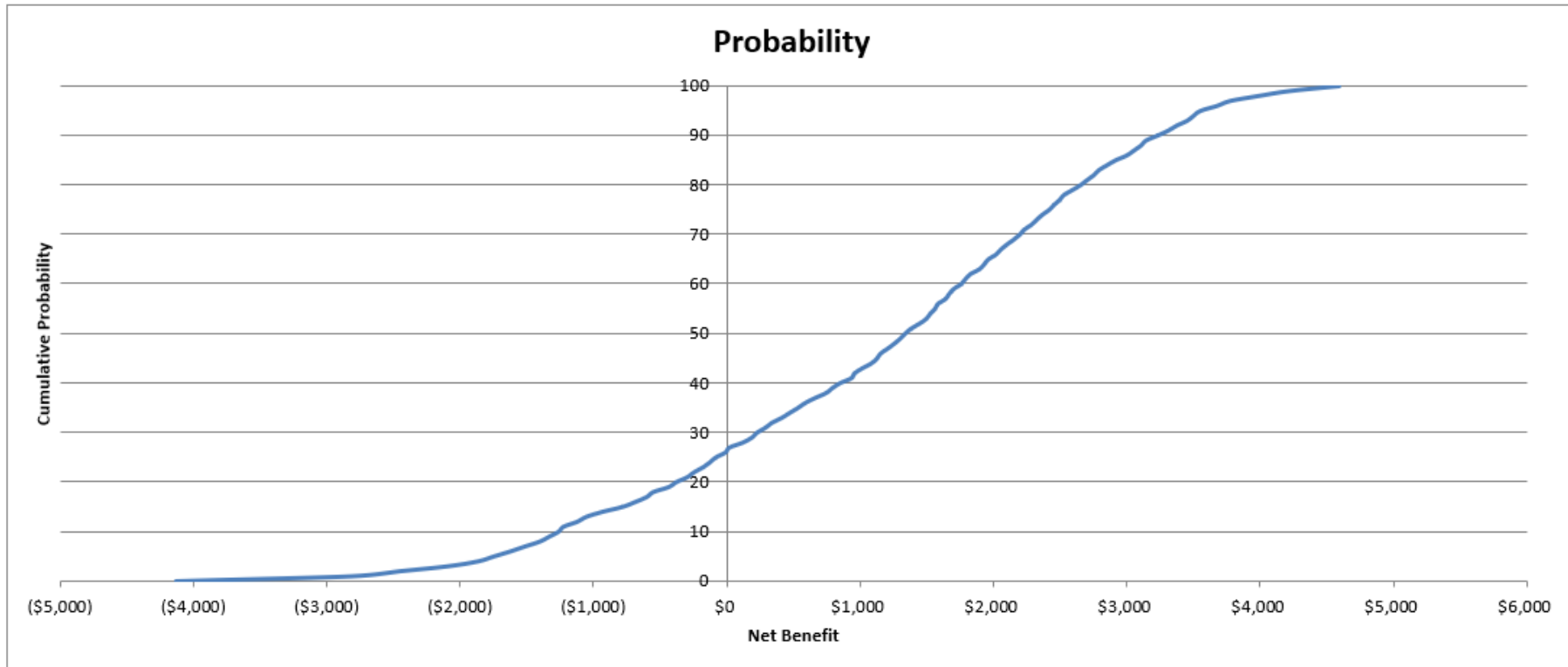
| Risk Scenarios              |      |
|-----------------------------|------|
| Uncertain Value 1           |      |
| Description                 | Cell |
| Dry Bean price per cwt.     | D6   |
| Current Value (Most Likely) | 42   |
| Minimum Value               | 35   |
| Maximum Value               | 45   |

☒ Include

- Suppose you feel the price of dry beans could be as high as \$45 per cwt. or as low as \$35 per cwt.



# Scenario Case #2: Crop Change





## Scenario Case #2: Crop Change

The Risk Scenario Planning tool allows you to make up to two values in your partial budget uncertain and analyzes the results.

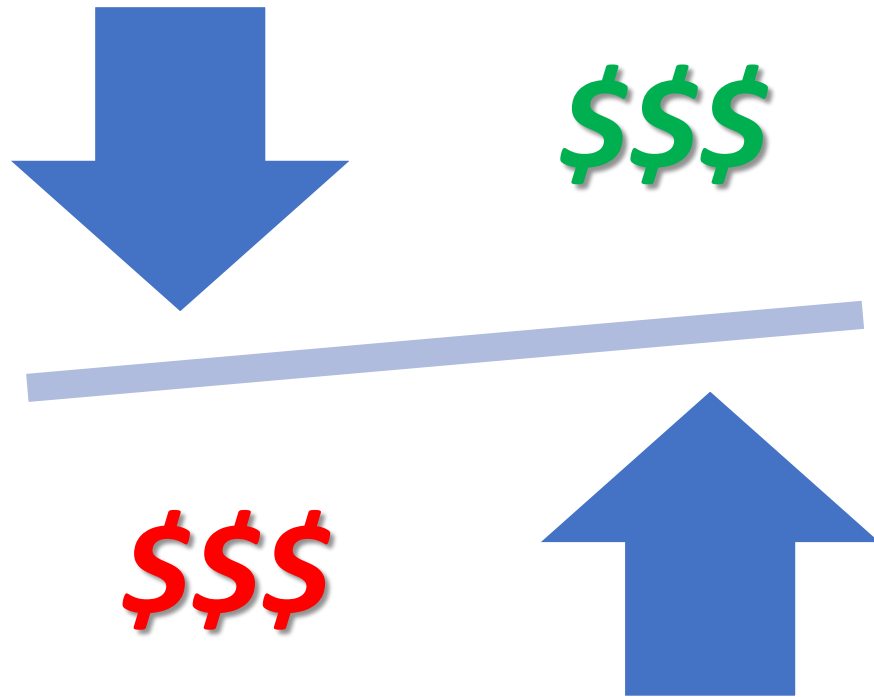
| Uncertain Value 2            |      | <input checked="" type="checkbox"/> Include |
|------------------------------|------|---|
| Description                  | Cell |   |
| <i>Corn price per bushel</i> | H28  |   |
| Current Value (Most Likely)  | 5.5  |   |
| Minimum Value                | 3.5  |   |
| Maximum Value                | 6.5  |   |

- Suppose you feel the price of corn could be as high as \$6.50 per bushel or as low as \$3.50 per bushel.



## Scenario Case #2: Crop Change

*Can we depict high/low price scenarios and high/low yield scenarios on one graph and learn something?*




# Scenario Case #3: Insurance Change

- Suppose you run a 350 head cow/calf operation.
- Each year you sell a 100+ head of weaned steer calves averaging about 500 pounds.
- Contemplated Change
  - What if you purchased Livestock Risk Protection (LRP-Feeder Cattle) insurance on 100 head of weaned steer calves at 500 pounds for a mid October sales window?



## Scenario Case #3: Insurance Change

|  Partial Budget For: |          |           |               | LRP Insurance Decision       |          |         |             |
|---|----------|-----------|---------------|------------------------------|----------|---------|-------------|
| Positive Effects  |          |           |               | Negative Effects             |          |         |             |
| Added Returns   | Quantity | Value     | Total         | Added Costs                  | Quantity | Value   |             |
| Basis Value   |          | \$ 10.00  | \$ -          | LRP Premium                  | 500      | \$ 3.68 | \$ 1,840.00 |
| LRP Price Index   |          | \$ 200.00 | \$ -          |                              |          |         | \$ -        |
| LRP Coverage Price  |          | \$ 198.00 | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
| Calf Sales (cwt.)   | 500      | \$ 210.00 | \$ 105,000.00 |                              |          |         | \$ -        |
| LRP Indemnity   | 500      | \$ -      | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
| <b>Total Added Returns</b>  |          |           | \$ 105,000.00 | <b>Total Added Costs</b>     |          |         | \$ 1,840.00 |
| Reduced Costs   | Quantity | Value     |               | Reduced Returns              | Quantity | Value   |             |
|   |          |           | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
|   |          |           | \$ -          |                              |          |         | \$ -        |
| <b>Total Reduced Costs</b>  |          |           | \$ -          | <b>Total Reduced Returns</b> |          |         | \$ -        |

### Total Positive Effects

(Added Returns + Reduced Costs)

\$ 105,000.00

### Total Negative Effects

(Added Costs + Reduced Returns)

\$ 1,840.00

Net Benefit of: LRP Insurance Decision

\$ 103,160.00



# Scenario Case #3: Insurance Change

The Risk Scenario Planning tool allows you to make up to two values in your partial budget uncertain and analyzes the results.

| Risk Scenarios              |      |
|-----------------------------|------|
| Uncertain Value 1           |      |
| Description                 | Cell |
| LRP Price Index             | D7   |
| Current Value (Most Likely) | 200  |
| Minimum Value               | 180  |
| Maximum Value               | 220  |

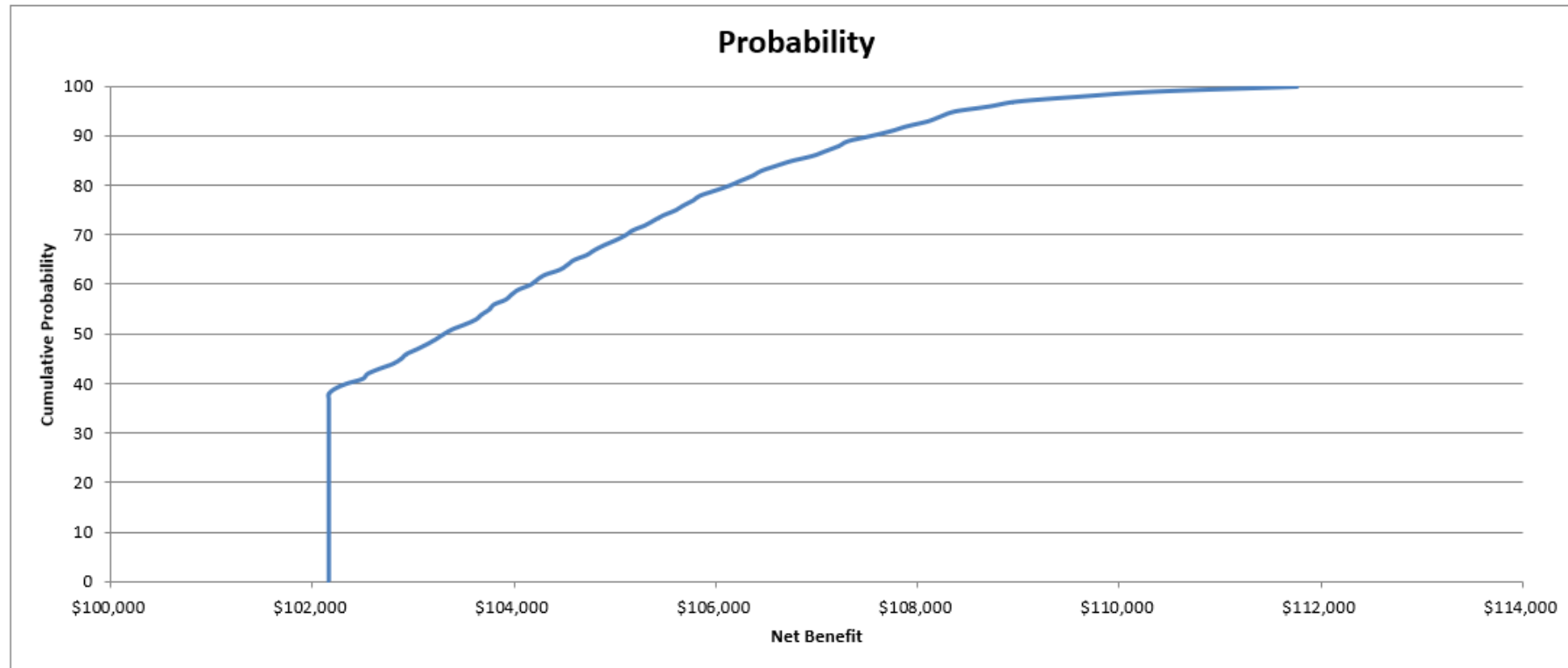
☒ Include

- Suppose you feel the national LRP steer price could be as high as \$220 per cwt. or as low as \$180 per cwt.





# Scenario Case #3: Insurance Change



# Scenario Case #3: Insurance Change

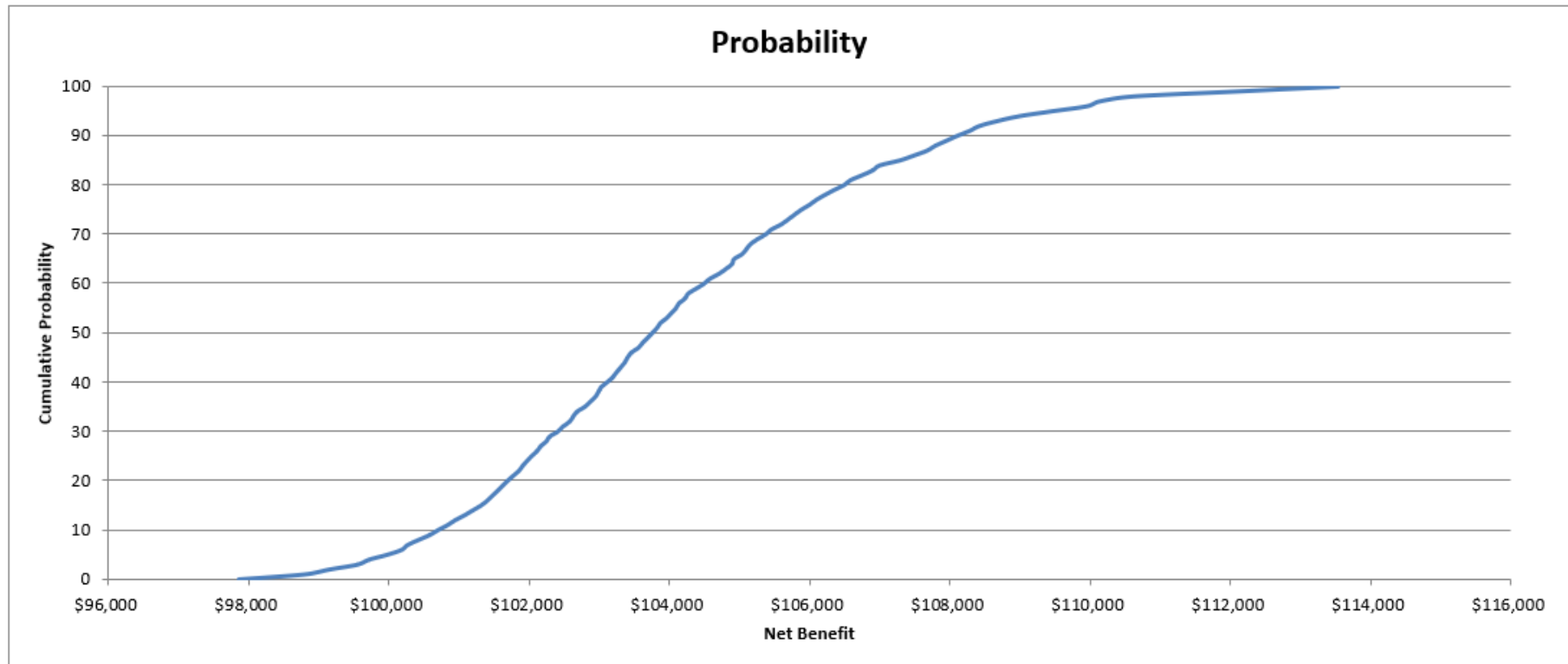
The Risk Scenario Planning tool allows you to make up to two values in your partial budget uncertain and analyzes the results.

| Uncertain Value 2           |      | <input checked="" type="checkbox"/> Include |
|-----------------------------|------|---|
| Description                 | Cell |   |
| Basis Value                 | D6   |   |
| Current Value (Most Likely) | 10   |   |
| Minimum Value               | 0    |   |
| Maximum Value               | 20   |   |

- Suppose you feel the basis could be as high as \$20 per cwt. or as low as \$0 per cwt.



# Scenario Case #3: Insurance Change



# Conclusion

## **The Risk Scenario Planning tool:**

- Can be a useful tool for analyzing changes to your operation in the presence of uncertainty.
- Represents a better way to handle the presence of uncertainty by thinking in terms of distributions.
- Results in a more informed decision-making process and better decisions for the future of your farming and/or ranching operation.

